

**Faculty Advisory Committee to the Auraria Board**  
**Meeting Minutes**  
**April 3, 2017**  
**Conference Room at 1068 9<sup>th</sup> Street Park**  
**8:00 – 9:00 AM**

**Attendees:**

Rafael Sanchez	CU Denver Representative (Chair and ABOD representative)
Timberley Roane	CU Denver Representative
Zsuzsa Balogh	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Lincoln Phillips	CCD Representative
Chris Holcom	CCD Representative
Barb Weiske	CEO, Auraria Higher Education Center
Ariel Redell	Staff, Auraria Higher Education Center

**1. Approval of Minutes:**

The minutes from the February 6, 2016 were reviewed. Lincoln moved to approve the minutes. David seconded. **The motion carried unanimously.**

**2. Innovation Pilot Project:**

Rafael asked the group if they had any additional ideas about collaboration between the three institutions. The group discussed some of the options available at the Auraria Library and decided that it would be a good idea to meet with Cindy and the library group again to see what progress has been made on the Innovation Garage, and see if the pilot project would still be ideal for that space.

David told the group that he believes SACAB as well as DDP could be great resources and ways to bridge the institutions in different ways. Lincoln agreed that they should maximize their current resources, like the Library if they wanted to get this project off the ground. Rafael wants to get together a more formal proposal that they are able to share with different groups. David asked about the Foundation and if they could be of help with funding, and Barb replied that the Foundation actually dissolved last year. She also reminded the group that FACAB is mainly focused the physical campus, and not about academics or class curriculum. She also suggested, like Lincoln, that the group unify the energies that already exist with the Library group. The group also discussed some other groups that might be collaborative, like the Health Center.

They decided to meet again with Cindy and the Library group to see what their next steps should be.

**3. Auraria Discussion – Barb:**

Barb provided a Master Plan update. She shared that the three institutions have presented their own Neighborhood Master Plans, which align with the overall Auraria plan. These will be reviewed and voted on during the May ABOD meeting. She briefly talked about all the progress that has been made on the campus over the past year. She discussed the Conceptual Walkway plan and talked about the campus connection to downtown, including a possible CU Denver building between Speer as well as a raised park area to activate that space.

**4. Continuing Activities:**

None.

**5. Adjournment:**

9:00 am

**Faculty Advisory Committee to the Auraria Board**  
**Meeting Agenda**  
**Monday, May 1, 2017**  
**Auraria Library Conference Room 225**  
**8:00 – 9:00 AM**

**Attending:**

Rafael Sanchez	CU Denver Representative (Chair and ABOD representative)
Timberley Roane	CU Denver Representative
Zsuzsa Balogh	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Lincoln Phillips	CCD Representative
Chris Holcom	CCD Representative
Barb Weiske	CEO, Auraria Higher Education Center
Ariel Redell	Staff, Auraria Higher Education Center

**Approval of Minutes:**

Minutes from the April 3, 2017 regular meeting of the Faculty Advisory Committee to the Auraria Board.

**Recommended Motion: That the Faculty Advisory Committee to the Auraria Board approve the minutes of the April 3, 2017 meeting, as presented.**

**Agenda Items:**

- Library Discussions:
  - Open Educational Resources
  - Innovation Garage
  - Creative Technology Commons

Auraria Board of Directors  
Minutes of the Regular Meeting  
May 24, 2017, 7:30 a.m.  
Tivoli 320BC – Baerresen Ballroom

Members Present: Yolanda Ortega, John Desmond, Duane Risse for Everette J. Freeman, Stephen Jordan, Dorothy Horrell, Irene Griego, Stacie Amaya

Present on conference phone: Maria Garcia Berry

Staff Present: Barbara Weiske, Ariel Redell, Carl Meese

Others Present (from sign-in sheet): Fred Kuhlwilm (AHEC), Jeff Stamper (AHEC), Sue McMurdo (AHEC), Rob Byers (AHEC), Bill Mummert (AHEC), Meloni Rudolph Crawford (CCD), Amber Cook (AHEC), Zoey DeWolf (CLS), Katy Brown (AHEC), Erik Balsley (CU Denver), Cary Weatherford (CU Denver), Douglas Kozma (SmithGroup JJR), Angela LeValley (MSU Denver), Kevin Seiler (CCD), Sean Nesbitt (MSU Denver), Dianda Coe (AHEC), Blaine Nickeson (AHEC), Russell Welch (Haselden Construction), Mike Phibbs (ACPD), Mike Turman (AHEC), Mecayla Cobb (Hord Coplan Macht), Jina Kleus (MSU Denver)

The Chair, Yolanda Ortega called the meeting to order at 7:31a.m.

**1. Approval of Minutes:**

Dr. Jordan moved to approve the minutes from February 22, 2017. Dr. Horrell seconded. **The motion passed unanimously.**

**2. Reports:**

**A. Chair of the Board, Yolanda Ortega**

Ms. Ortega announced that, according to the Board's bylaws, the CEO's performance must be evaluated by the Chair. This month, she will be in contact with many of the Board members in order to ask them some questions and talk about Ms. Weiske's performance over the last year. She thanked them in advance.

**B. Faculty Advisory Committee to the Auraria Board, Rafael Sanchez**

Mr. Sanchez reported that FACAB has been meeting with some of the staff from the Auraria library to discuss collaboration projects that they hope to work on. They want to focus on issues that are common between the three institutions. They have also had conversations about the innovation garage that is being built in the library and how FACAB could help utilize that space collaboratively. FACAB wishes to continue this work in the coming year.

**C. Student Advisory Committee to the Auraria Board, Stacie Amaya**

Ms. Amaya announced that SACAB has finished up their work for the semester. Before graduation, SACAB held a workshop for students and student organizations to discuss the upcoming changes recommended to AHEC by the Tivoli Spaces Pricing Task Force and the Reprogramming Task Force.

**D. Institutional Executives – Everette J. Freeman, Stephen Jordan, Dorothy Horrell**

**Community College of Denver:**

Mr. Risse was present for Dr. Freeman while he is in China leading a tour of Community College leaders, to promote the System. CCD hopes to see an increase of international students as a result of this trip.

CCD had their graduation on Thursday, May 11<sup>th</sup>. There were about 430 graduates, which is one of the largest graduating classes in CCD history. Enrollment for summer and fall are looking very strong so far.

**Metropolitan State University of Denver:**

Dr. Jordan told the Board that MSU Denver is focused on getting Dr. Davidson ready for her new responsibilities as incoming president. She will be here for the June Board meeting as a guest, and will begin full time in July.

Dr. Jordan went on to say that they were very happy with how their commencement went this year. MSU Denver had their first, Fulbright Scholar graduate, which is very exciting. Additionally, the ribbon cutting for the AEC building will happen on June 22, 2017. Everyone is looking forward to that, and all of the Auraria Board members are invited to attend.

**University of Colorado Denver:**

Dr. Horrell talked about the CU Denver graduation, telling the Board that they had wonderful weather that day and the Quad looked great. CU Denver had close to 2,000 graduates this semester, which is close to the record for them as well. Dr. Horrell said a special thanks to Ms. Weiske and the AHEC team for all their help during graduation. There were 10,400 seats set up on the Quad, and all of them were filled. They ended up with standing room only, and it was a wonderful celebration.

Dr. Horrell reported to the group that there has been lots of progress on both the North Classroom renovation and the Wellness Center project – they are both on track with completions dates in the spring of 2018.

She told the Board that CU Denver is also looking at strong summer enrollment numbers. Pending approval of the Board of Regents they will hire two new Deans. Dr. Horrell told the group that she will be gone for the next Board meeting in Beijing. They have many international students from China and she hopes to deepen those relationships while she's there.

Last month, she participated with DDP on their urban exchange trip to Portland. They are going to be establishing a program at CU Denver that will highlight work that faculty and staff do on urban issues, and they will create a more accessible place for those things to be discussed. CU hopes to become a central coordinating hub for that work.

Dr. Horrell also mentioned the 56<sup>th</sup> Annual DDP awards dinner, at which the Tivoli Quad received an award. Ms. Amaya and Ms. Weiske were both on stage to receive the well-deserved award for the project. She said that it was wonderful to be recognized for this big campus accomplishment.

Mr. Desmond added that the competition for those awards is fierce. There were only 6 winners for all of Denver downtown. He went on to say that Ms. Weiske's remarks were gracious and thoughtful. He congratulated Ms. Weiske and her team.

**E. Chief Executive Officer, Barbara Weiske**

Ms. Weiske told the group a little more about the DDP award. She concluded that it was a huge group effort and she thanked everyone involved.

Ms. Weiske told the Board that she and her team are currently investigating P3 possibilities with the CBO's. They are looking at what financial arrangements might be possible related to mechanical and electrical infrastructure on the campus. She told the group that she would talk more about those options in June. Also at the June meeting, there will be an item regarding refunding of the COP's for the land that the Regency Athletic Complex is on.

**F. Legislative Report, Zoe DeWolf for Melanie Layton**

Ms. DeWolf told the group that she would be presenting the legislative report today in place of Ms. Layton.

She told the group that it was a successful and productive 120 day legislative session this year. During the last three days of session, they were able to pass some historic legislation. Senate Bill 267, which is the Hospital Provider Fee Enterprise Bill, did a few things. It reversed the \$125 million cut that was on the slate for hospitals, it increased co pays for Medicaid patients to the federal max, protected the senior property homestead exemption, making it the first priority in the case of a Tabor surplus; it allowed for \$1.8 billion of transportation money; it allowed for the business personal property tax credit to be extended and increased to \$21 million by increasing the marijuana sales tax; it allowed for \$30 million for rural K-12 schools; it requests a 2% budget cut go to each state agency; and, maybe most importantly to the Board, it allowed for \$120 million of capital construction funds, which will allow for 4 maintenance projects on the Auraria campus. Two of those would not have otherwise been funded and include the roof replacement for North Classroom Building and the repair and replace for North chiller plant water lines. The two projects that would have been funded either way are the fire alarm system renovation and emergency power system revamp.

**3. Discussion/Presentation Items:**

**2017 Auraria Campus Master Plan (attachment: 2017 Auraria Campus Master Plan - DRAFT)**

The 2017 Auraria Campus Master Plan was presented to the ABOD at the March 2017 meeting. AHEC is responsible for developing a unified facilities master plan for the campus which incorporates the academic master plan needs of the institutions. The final draft plan has been updated to incorporate the visions of the institutions, which include the shared facilities. The plan has been built upon the institutions' academic needs and their neighborhood concept plans, which were preliminarily presented at previous ABOD meetings.

Each of the institutions provided a brief presentation of their neighborhood plan concepts. SmithGroupJJR, Auraria's master plan consultants, then presented the final draft plan for the Auraria Campus. This plan will be formally voted on at the June meeting upon completion of the

institutions' academic master plan data components, which will be included as appendices to the Auraria Campus Master Plan. (Note: no additional presentations are planned in June).

**Community College of Denver.** Duane Risse was present for CCD. He announced that there have not been many changes since the Board last heard the CCD neighborhood master plan. The one update he explained was that the CCD neighborhood now includes the land where the modular buildings are currently sitting. CCD is grateful to Dr. Jordan and MSU Denver for allowing that change to take place. It gives them opportunity for additional buildings in the future. Mr. Risse went through his PowerPoint presentation with the group. CCD will continue to pursue the remodel and expansion to the Boulder Creek Building. They will resubmit to the State again this year through the system office. They still need to work with CU Denver and MSU Denver on space trades if they are able to get funding for that building renovation. Mr. Risse talked about CCD's hopes to add a sister building to Confluence within the next 5-10 years. After that, there is the possibility of building on the current modular site.

**Metropolitan State University of Denver.** Sean Nesbitt presented the MSU Denver master plan summary. Dr. Jordan told the group that Sean was their first facilities person, but he is going to be leaving MSU Denver for new opportunities at the Colorado Mountain College. Dr. Jordan wished him all the best in his future endeavors.

Mr. Nesbitt went through their PowerPoint presentation with the Board. They collaborated with CCD, by hiring the same firm for this process. Mr. Nesbitt shared that MSU Denver wanted to implement space trades sooner so as to make things work as smoothly and quickly as possible. He talked about the goals of MSU Denver when they began this process as well as their prioritization list. They really wanted to emphasize working together with the other institutions to create the best plan possible for everyone involved. They currently have some shortages with space. They have made the SSB building more efficient, and they hope to pull that into this neighborhood plan as well. Mr. Nesbitt discussed and compared the new plan to the 2012 Master Plan.

Being a commuter campus, Auraria has a strange and unique mix of students, which is something they tried to keep in mind throughout the process. Mr. Nesbitt told the Board that MSU hopes to dig deeper into some P3 opportunities in order to build partnerships as well as funding for some of their new buildings. MSU Denver is currently doing a study on how they are using space. They want to have a plan in place for their next buildings, so that if CCD gets funding for Boulder Creek, they are ready to move out of that building entirely.

Dr. Jordan said that they recently visited the University of Sheffield (UK), and there, they have had success and growth with the aerospace, engineering and manufacturing side of things. They were encouraged by what they saw and how fast their program has grown. He told the group that there is lots of opportunity in this arena.

**University of Colorado Denver.** Cary Weatherford was present to talk about CU Denver's neighborhood master plan. He took the Board through the PowerPoint and talked them through the slides. One of the most important goals for CU Denver at the moment is looking to create a more residential campus. They are also hoping to help connect the campus to downtown in more creative and innovative ways. They set some target enrollment numbers that they believe will help them to reach their goals.

CU Denver also looked at how they currently use their space. They currently use a lot of office space (44% of their total space). They would like to get that percentage down a little bit, as the other areas are also in critical need. They would like to be able to focus on other types of spaces. For example, there is a large need for teaching labs. Mr. Weatherford talked about doing expansions on North Classroom as well as the Science building in the future. They want their focus to also be on Larimer Street, as it's important to the campus as a whole and to downtown. CU Denver wishes to activate that area as much as possible. Mr. Weatherford showed the Board more future expansion in their plan, with additions and new builds, including a facility for student housing. These options would create shifts, which would mean that everyone could gain more space. He also discussed creating P3 partnerships. Mr. Weatherford told the Board that they are also excited about the King Center and Arts Building renovations, and he hopes to see those funded soon. They will be going to CU Board of Regents sub-committee in August, then the full Board of Regents in September.

Dr. Horrell commented that as they have done work with the downtown and Auraria connection, one of the first things that she saw was how critical it was to build to the edges of campus. She believes that it adds to that sense of arrival and will slow people down around the campus area. Auraria is critical to downtown.

**Auraria Higher Education Center.** Ms. Weiske thanked everyone for all their hard work, including Carl Meese, the AHEC Campus Planner. She pointed out that in the Campus Master Plan, it deliberately treats the pieces of CU Denver that reside across Speer, as part of campus.

Ms. Weiske then talked about the Auraria Master Plan. She told the group that it is simply a follow up to the previous SmithGroupJJR presentation. This firm also did the 2012 Master Plan update, and they will do a follow up today.

Doug Kozma was present to do the AHEC Master Plan presentation. He talked through the AHEC plan and walked through his PowerPoint slides. He told the Board that people come to Denver because they are attracted to the city. They are drawn here, and he believes that is a huge component of all of these plans. He thanked Ms. Weiske and Mr. Meese for all their hard work on this over the past year; the coordination has been great. He believes that everyone involved should be very proud of what has been done already.

Mr. Kozma talked about increasing the need to be connected to the light rail, the busses, and possible transit shuttle. He explained that it is also a wonderful opportunity to minimize single occupancy parking on the campus. That could also lead to enhancements to the bike trails that travel through campus. He said that they want to move away from surface parking and that interesting, multimodal parking structures could be the future. Once again, he said thanks to all three institutions for the content and extra thanks to everyone who worked so hard on all these plans.

Mr. Desmond asked about the bike network. He explained that there is not a real connection for bikers through the campus, and he believes that is discouraging them. It was noted that the plan will connect to the network. He also mentioned that the city has just embarked on an amendment to the downtown area plan. They are looking at the Pepsi Center, Elitches, etc. that might soon need rebuilds or renovations. There may be many things that impact the future, but they are just



beginning to materialize, including the Colfax bus route and transit, and more specifically, a bus rapid transit. This would enhance capacity of Colfax, which is already the busiest street in Denver. It has the possibility of connecting with light rail stations, etc. Additionally, autonomous vehicles have been a hot topic of conversation and they might be coming along more quickly than people originally anticipated. Mr. Desmond suggested that the group begin to consider how that could affect parking and access to campus, because it could be profound.

Ms. Weiske noted that she is on the team working on the Downtown Auraria Plan Amendment and the Denver Moves Task Force, so that Auraria can keep their finger on the pulse of what is going on. She is looking forward to bringing additional information as things develop.

#### 4. Action Items:

##### **AHEC Budget – FY 2017-18 (attachments: 2017-18 Budget and 2017-18 Budget Summary)**

Ms. Weiske noted that the Budget for the 2017-18 fiscal year has been developed with consideration to revenues, mandated cost increases and other needs. The institutional chief financial/ business officers have reviewed and accepted the budget which is being presented for formal Board approval.

Bill Mummert, AHEC Chief Business Officer, presented the budget. He directed the group to their packets. Each member had a draft budget as well as the summary. He told the Board that the institutional CBO's have reviewed and approved the budgets that they are viewing today. First he talked about the General Fund, which is the main operating budget; it funds the core, shared services. The total collective contributions, from all three institutions to the general fund will increase by almost \$385,000 or 2% to fund mandated personnel costs, which includes salary and benefit increases, and also some nominal increases to operating expenses, particularly related to the operation of our facilities. One thing to note about the appropriation, the 2016-2017 appropriation does include onetime money that the institutions agreed to fund last year when the proposed parking rate increase was reduced from \$.50 to \$.25 and the institutions agreed to fund the variance for one year. Due to that, the operating transfer from Parking was increased by that \$297,600, so the operating transfers are that much higher than last year.

Additionally, Mr. Mummert went on to say that AHEC is appreciative of the continued support from the institutions for deferred maintenance funding. This year, they agreed to increase that number by \$126,000, for a total number of \$1.8 million. The utilities budget and payments have held flat and the debt service payments on the Administration building and the Science building have also remained flat and unchanged for this year.

Mr. Mummert moved on to the Student Revenue Bond Fund, which supports the operations and debt on the Tivoli Student Union. Student bond fees increased 2.7%, based on inflation, which moves the fee from \$64 to \$65.73 per semester/student. The total student headcount for the entire campus is projected to remain relatively flat this year. The Tivoli Quad fee is increasing by 2.7%, also due to inflation, which moves that fee from \$5.04 up to \$5.18 per student/semester. Student union lease revenues are steady and growing. The CU Denver/ Comcast lease has captured a large footprint. The AELC has shown a slight increase. They are planning on raising tuition 3-5%, depending on campus status and income bracket. Mr. Mummert went on to talk

about the Bookstore (Tivoli Station). Revenues have decreased (as has been campus bookstore trends), but he believes that the pace is slowing. Tivoli Station now includes the ID center revenues, which is stabilizing it. Starbucks is doing really great with revenues over 20% of what was budgeted and they are projecting an additional 8% increase for next year.

Mr. Mummert went on to talk about the Parking budget. He told the group that they would see a significant increase noted in parking user charges. This is related to the phase two increase of the parking fee increase (an additional \$.25 cents this year). That is reflected in current year revenues. Parking will also be bringing back online a portion of the Dogwood lot. The AES building site took over the entire lot, but the footprint of the building didn't take up the entire lot, so now that they are wrapping up construction, 171 parking spaces will be back online, bringing the inventory up above 6,300 spaces. The Tivoli parking garage will be converted from an attended lot to automated, "pay by license" lot. The hope is that will help to capture some lost "after hours" revenue. Those projections are also included in the numbers provided. Mr. Mummert went on to tell the Board that in February, Parking hired on ten additional FTE's to enhance enforcement as well as addressing the need for safe drivers for the LPR vans, Night Rider, etc. Lastly, Mr. Mummert said that the parking budget will continue to fund half of the annual COPs payment on the land where the Regency Athletic Complex sits.

Ms. Ortega announced that she would entertain a motion. Dr. Jordan moved that the Auraria Board of Directors approve the FYI 2017-18 Budget, as presented. John Desmond seconded. **The motion passed unanimously.**

**5. Public Comment:**

Ms. Stacie Amaya announced that, thanks to the excellent education and opportunities afforded to her, both at CCD and CU Denver, and thanks to excellent recommendations, she was offered a position as the Executive Assistant to the VP for Organizational Effectiveness, Student Affairs, and Strategic Initiatives for the Community College System. The Board congratulated her.

**6. Adjourn:**

The Chair adjourned the meeting at 8:50 a.m.

Auraria Board of Directors  
Regular Meeting Agenda  
June 28, 2017  
7:30 a.m.  
Tivoli 320 – Baerresen Ballroom

Yolanda Ortega, Chair  
Governor Appointment

John Desmond, Vice Chair  
Governor Appointment

Maria Garcia Berry  
Governor Appointment

Everette J. Freeman  
President, Community College of Denver

Richard E. Martinez, Jr.  
State Board for Community Colleges and Occupational Education

Stephen Jordan  
President, Metropolitan State University of Denver

Elaine Gantz Berman  
Metropolitan State University of Denver Board of Trustees

Dorothy Horrell  
Chancellor, University of Colorado Denver

Irene Griego  
University of Colorado Board of Regents

Rafael Sanchez  
Representative, Faculty Advisory Committee to the Auraria Board

Stacie Amaya  
Representative, Student Advisory Committee to the Auraria Board

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Office of the Chief Executive Officer  
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1. **Approval of Minutes of the May 24, 2017 Regular Meeting (attachment: Proposed minutes of the May 24, 2017 regular meeting of the Auraria Board of Directors)**

**Recommended Motion: That the Auraria Board of Directors approve the minutes of the May 24, 2017 regular meeting, as presented.**

2. **Reports:**

- A. Chair of the Board, Yolanda Ortega
- B. Faculty Advisory Committee to the Auraria Board, Rafael Sanchez
- C. Student Advisory Committee to the Auraria Board, Stacie Amaya
- D. Institutional Executives, Everette J. Freeman, Stephen Jordan, Dorothy Horrell
- E. Chief Executive Officer, Barbara Weiske
- F. Legislative Report, Melanie Layton

3. **Discussion/Presentation Items:**

- A. **Recognition of Outgoing Members**

Several members of the Auraria Board of Directors have ended their term and will be recognized for their contributions.

- B. **ABOD Initiative – the Future Campus (attachment: City Management Model Types)**

As a result of the discussion at the Auraria Board Workshop (part 2) held in January 2017 (with part 1 being in November 2016), the Auraria Board assigned a task to the Chief Business Officers (CBO's) of the three institutions and AHEC to explore some potential options of ownership and what could be the most cost effective for the future. The CBO's met over the course of the last six months and ultimately compared two scenarios: 1) the institutions individually owning the existing shared buildings and, 2) the institutions continuing with the "conceptual ownership" within the neighborhoods, but having the collective care of those facilities remain with AHEC. The CBO's will provide their findings and conclusions.

4. **Action Items:**

- A. **2017 Auraria Campus Master Plan (DropBox link: 2017 Auraria Campus Master Plan)**

The 2017 Master Plan and related institution neighborhood concepts were presented for consideration at the last ABOD meeting, with the intent of taking a formal vote at this meeting. Due to the significant size of the documents, the Auraria Campus Master Plan and the Institution's Neighborhood Concept Plans are included in a preview drop box for ABOD members. (No additional presentations will be made at the meeting).

**Recommended Motion: That the Auraria Board of Directors approve the final 2017 Auraria Campus Master Plan.**

**B. MOA – 2017 Master Plan & Related Concepts (MOA – 2017 Master Plan & Related Concepts)**

With each revision of the Auraria Campus Master Plan, the Memorandum of Agreement (MOA) related to the Plan and associated concepts must be updated. The redline version is attached for ease of review.

**Recommended Motion: That the Auraria Board of Directors approve the MOA – 2017 Master Plan & Related Concepts document, as presented.**

**C. MOA – Neighborhood Facility Designations & Related Space Exchanges (attachment: MOA – 2017 Neighborhood Facility Designations & Related Space Exchanges)**

The companion agreement to the MOA for the Master Plan has also been updated to reflect the changes triggered by the new plans and the CBO project. This MOA speaks to more specifics about the commitment of the three institutions and the processes related to the neighborhoods. The redline version has been included for this MOA, as well.

**Recommended Motion: That the Auraria Board of Directors approve the MOA – 2017 Neighborhood Facility Designations & Related Space Exchanges, as presented.**

**D. Five-Year Capital Construction Program Submittal (attachment: FY 2018-19 CC-P Five-Year Plan)**

The Five-Year Capital Construction Program list is updated and submitted annually to the State. The Year One (FY 18-19) request continues to reflect the number one priority as the King Center Renovation & Addition (now adjusted for inflation of 5.82% at \$46.3 Million) and the Year Two request continues to be the Visual Arts Building Renovation (adjusted to \$25.6 Million). The program plans for both facilities related to this submittal were approved by the Auraria Board at their May 2015 meeting, and remain valid. The institutions support this Capital Construction request.

**Recommended Motion: That the Auraria Board of Directors approve the Five-Year Capital Construction Program submittal, as presented.**

**E. State Controlled Maintenance Request (attachment: FY 2018-19 Controlled Maintenance)**

The State Controlled Maintenance Request, prepared annually with input from the three institutions, is submitted to the State Architect's Office for their review and inclusion in their

annual State report for submittal to the State Appropriation Committee for funding consideration. Having been reviewed by the three institutions, the proposed submittal request for the 2018/ 19 year appears in the attachment.

**Recommended Motion: That the Auraria Board of Directors approve the 2018-2019 Controlled Maintenance list for submittal.**

**F. Approval of Resolution Authorizing the Lease Purchase Financing of an Amount Not to Exceed \$12,500,000 Auraria Higher Education Center Certificates of Participation Series 2017 (attachment: Auraria COP's 2017 Resolution)**

Information will be presented to introduce an opportunity to refund the existing Series 2008 Certificates of Participation (COP). The Series 2017 Certificates of Participation will finance the costs of current refunding the Series 2008 Certificates of Participation originally issued in the amount of \$16,500,000 with current principal outstanding in the amount of \$11,345,000. The Series 2008 COP's are callable and were issued to finance the acquisition of the land that is currently the site of the MSU Denver Regency Athletic Complex. The benchmark to go ahead with this refunding will be present value savings of at least 3% of refunded principal. AHEC's bond counsel and financial advisor will be present to answer questions if needed.

**Recommended Motion: That the Auraria Board of Directors approve the Resolution as presented and authorize the Chair to execute the Resolution on behalf of the Auraria Board.**

**5. Executive Session:**

None

**6. Public Comment:**

**7. Adjourn:**

**Faculty Advisory Committee to the Auraria Board  
Meeting Minutes  
Monday, October 2, 2017  
1068 9<sup>th</sup> Street Park  
8:00 – 9:00 AM**

**Attending:**

Rafael Sanchez	CU Denver Representative
Vacant	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Brett Hahn	CCD Representative
Chris Holcom	CCD Representative
Barb Weiske	CEO, Auraria Higher Education Center

**Absent:**

Timberley Roane	CU Denver Representative
Ariel Redell	Staff, Auraria Higher Education Center

**1. Approval of Minutes:**

There were no official minutes to approve

**2. Introductions:**

New and returning members were introduced. Brett Hahn is the new representative for CCD. There is one MSU Denver seat currently vacant.

**3. Election of Officer (Chair and ABOD representative)**

The Chair/ ABOD representative position is rotated among the institutions, and this year the rep is to be selected from CCD. Following a brief overview from the committee members, Chris and Brett decided to take some time to consider which should step forward for the role. They will advise Barb of their decision and she will coordinate orientation, etc. from there.

**4. Goals for the Year**

David suggested that once the Chair is selected, everyone could submit their goals to the new Chair and they could be discussed. Rafael offered that they could continue with their focus on last year's

goal of working with the Library to develop a means to tri-institutionally create interest in Auraria Campus. He also offered that they needed to establish the Library's willingness to work on this project with the group.

David recalled that it was concluded that there was a limited budget and FACAB would need to come up with funds. The Library also needed concepts well in advance (up to a full year, depending upon the semester). Rafael suggested that funding was not really a problem and that SACAB was on board with funds to share. Barb clarified that SACAB has a limited budget with restrictions on use, since it was a student fee.

Rafael reminded the group that they needed a specific proposal in order to move forward. There was a Library Committee that was focused on these types of things that should be understood. The benefit of a proposal of this initiative would be to improve the visibility of the Auraria Campus and to help students identify with all of the institutions about cross-registration and other opportunities. Rafael believes that the problem is that there was no life on campus, no outside activities and no student housing that could keep students engaged.

Discussion followed. Barb noted that all three institutions have student life and student affairs offices that deal with these challenges daily. If FACAB were interested, they could be invited to explain what they have planned and how they address that type of commuter student. David suggested that once Brett and Chris decide who is Chair, they could decide how to address that.

Since it has been difficult to get a proposal developed related to the Library initiative, Barb suggested that FACAB ask if they could have a representative on the Library committee that is working on these things. As Rafael noted, it didn't make sense to duplicate efforts. Perhaps the rep could be Rafael and he could work with the committee and then bring a proposal back to FACAB to consider?

David suggested that it might be time for a new economic impact study. Barb explained that the Auraria Foundation paid for the last study with the DDP. David suggested that the institutions' Foundations split the cost and Barb could get ¼ from DDP. The timeliness of the info could be helpful.

Brett noted that the focus of CCD is to produce degrees. Discussion followed about how to cultivate the appropriate skillsets needed to be transferrable to a University setting. There was concurrence that there were many avenues to consider and all warrant further consideration.



**Faculty Advisory Committee to the Auraria Board  
Meeting Agenda  
Monday, November 6, 2017  
1068 9<sup>th</sup> Street Park  
8:00 – 9:00 AM**

**Attending:**

Chris Holcom	CCD Representative (Chair and ABOD representative)
Brett Hahn	CCD Representative
Vacant	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Rafael Sanchez	CU Denver Representative
Timberley Roane	CU Denver Representative
Barb Weiske	CEO, Auraria Higher Education Center
Ariel Redell	Staff, Auraria Higher Education Center

**Approval of Minutes:**

Minutes from the October 2, 2017 regular meeting of the Faculty Advisory Committee to the Auraria Board.

**Recommended Motion: That the Faculty Advisory Committee to the Auraria Board approve the minutes of the October 2, 2017 meeting, as presented.**

**Agenda Items:**

- ABOD Workshop Update
- Goal Finalization

**Faculty Advisory Committee to the Auraria Board  
Meeting Minutes  
Monday, November 6,  
2017 1068 9<sup>th</sup> Street Park  
8:00 – 9:00 AM**

**Attending:**

Vacant	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Bret Hahn	CCD Representative
Chris Holcom	CCD Representative
Barb Weiske	CEO, Auraria Higher Education Center
Ariel Redell	AHEC, Executive Program Coordinator

**Absent:**

Rafael Sanchez	CU Denver Representative
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**1. Approval of Minutes:**

The minutes from the October 2, 2017 were reviewed. David moved to approve the minutes. Bret seconded. **The motion carried unanimously.**

Chris brought up the loss of AHEC employee, Carlos Moreno, and gave his deepest condolences.

**2. ABOD Workshop Update:**

Chris told the group about the Auraria Board of Directors Workshop that took place on November 1<sup>st</sup>. He explained that there were presentations about the Central Platte Valley/Auraria District, the Denver Performing Arts Center and the 5280 Loop. All of these had some aspect of connectivity to the Auraria campus, which was the main focus of the Workshop.

The representatives from the Central Platte Valley project talked about activating the river more and creating multi-use spaces for families in Denver as well as the redevelopment of the current Elitch Gardens property.

The representative from the Denver Performing Arts Center gave an update on their plans to renovate some of their old buildings as well as new builds on their site. They want to have indoor/outdoor venue space, as well as updated performance space and a place for university classes to take place.

The representatives from the 5280 Loop talked about their project, which is essentially a trail system that connects and activates different downtown neighborhoods. The Loop will be about 5 miles long, and it will create a space for pedestrians and cyclists to transport around the city, as well as making it easier to get to “destinations” throughout the city. They hope to incorporate nature, art, and the Denver vibe throughout.

Barb then told the group about the GO bond, that, if voted in, will fund the replacement of the Larimer bridge. We have already taken over the bus lane on that bridge to create more pedestrian and bike space, but the replacement of the bridge will make that change final. It will extend the sidewalk and create a protected bike lane. Barb also told the group that the intersection at Colfax and Lipan should be underway soon.

The group all agreed that these projects will make traveling to and from campus more safe, as the Colfax intersection is especially dangerous.

**3. Goals:**

Chris asked the group what goals they have for this year. He asked if they were interested in continuing work with the library, and thought it would be helpful to have a FACAB representative on the tri-institutional library committee. The group agreed. Chris said that he would reach out to Cindy Hashert from the library and report back to the group.

Chris asked if the group had other ideas or goals for the year, and David responded that he would love to see more community engagement. People live far away from campus, and they just come down for their class or for work, and then head home. He wondered how we could spread the word about events and campus life to the surrounding communities. He was also hoping for a way for faculty and staff to find out more about what’s happening off campus and in the Denver community. Barb said that she would be happy to forward emails to FACAB regarding city initiatives, etc. to keep them in the loop.

Bret brought up affordable housing, and asked if FACAB can have influence on that in any way.

Timberley talked about student groups, especially cultural groups not having a real “home” on campus. There is no cultural center that really celebrates other cultures and people. She would like to start conversations about that, tri-institutionally. Bret mentioned that Clear Creek is an international center, and they just got a new director there.

The group will try and finalize some of their goals at the next FACAB meeting.

**4. Adjournment:**

9:07am

**Faculty Advisory Committee to the Auraria Board  
Meeting Agenda  
Monday, December 4, 2017  
1068 9<sup>th</sup> Street Park  
8:00 – 9:00 AM**

**Attending:**

Chris Holcom	CCD Representative (Chair and ABOD representative)
Bret Hahnn	CCD Representative
Vacant	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Rafael Sanchez	CU Denver Representative
Timberley Roane	CU Denver Representative
Barb Weiske	CEO, Auraria Higher Education Center
Ariel Redell	Staff, Auraria Higher Education Center

**Approval of Minutes:**

Minutes from the November 6, 2017 regular meeting of the Faculty Advisory Committee to the Auraria Board.

**Recommended Motion: That the Faculty Advisory Committee to the Auraria Board approve the minutes of the November 6, 2017 meeting, as presented.**

**Agenda Items:**

- Library Update – Chris
- Goals

**Faculty Advisory Committee to the Auraria Board  
Meeting Minutes  
Monday, December 4,  
2017 1068 9<sup>th</sup> Street Park  
8:00 – 9:00 AM**

**Attending:**

Chris Holcom	CCD Representative
Bret Hann	CCD Representative
Vacant	MSU Denver Representative
David Kottenstette	MSU Denver Representative
Timberley Roane	CU Denver Representative
Rafael Sanchez	CU Denver Representative
Barb Weiske	CEO, Auraria Higher Education Center

**Absent:**

Ariel Redell	AHEC, Executive Program Coordinator
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**1. Approval of Minutes:**

The minutes from the November 6, 2017 were reviewed. Rafael moved to approve the minutes. David seconded. **The motion carried unanimously.**

**2. Library Update:**

Chris has been trying to reach out to Cindy from the library, but her email has been bouncing back. He visited in person and will follow up with her regarding having someone from FACAB join the tri-institutional Library Committee.

**3. Goals:**

Rafael suggested an initiative to create a covered pathway from the Auraria West light rail station into campus to protect people from rain or snow. There was some feedback regarding the affordability and the restriction of the view on campus. David reminded the group that the Handi-van is available to any campus resident. They will pick you up and bring you to any campus building or back to your vehicle. The group thought maybe this service could be promoted more broadly. There were also concerns about snow removal under a covered pathway. Barb suggested that they could do some sort of fundraiser for this purpose if they felt that it was an important initiative. There was a suggestion that maybe parking could be raised by \$.25 in order to raise money for the walkway. Discussions followed about how to prioritize projects and costs. David reminded the group that all their initiatives need to be tri-institutional. The group wants to continue to discuss fundraising options.

The group moved on to talk about art on campus. They wondered if there were any revenue generating opportunities there. FACAB wants to add “fundraising opportunities” to their goals for this semester.

Lastly, there was a question about smoking enforcement around campus. The group talked about SACAB’s efforts to educate the community. FACAB can remind their faculty and staff about smoking areas.

**4. Adjournment:**  
9:00am

## City Management Model Types / Institutional Ownership Review

### Prospect A – Institutional Ownership

Institutions:

- own the currently shared buildings (in addition to those they have built)
- provide all building services and maintenance
- administers and provides deferred maintenance for buildings
- sub-leases to each other, if a facility is shared

AHEC:

- owns the land
- owns the auxiliary/ wholly bond-funded facilities
- provides ground leases to the institutions
- provides for infrastructure
- provides defined external services (grounds, police, fire, etc.)
- administers deferred maintenance for infrastructure and auxiliary/ bond-funded facilities
- serves as City manager – including oversight of development “zoning” and guidelines

### Prospect B – Current Model – Conceptual Ownership Expanded

Institutions:

- “conceptually” own certain buildings with primary occupancy, consistent with the current MOA which allows for conceptual ownership within the neighborhoods, but expands that for conceptual ownership of other facilities not yet identified
- have potential opportunity to provide some interior services, excluding building maintenance

AHEC:

- formally owns the buildings (collective ownership), including shared facilities and auxiliary/ bond-funded facilities
- owns the land
- provides internal and external services and building maintenance for all collectively-owned facilities
- provides for infrastructure
- administers deferred maintenance for infrastructure and all collective facilities
- provides oversight of development standards and guidelines (collective design review board)

**Prospect A – Institutional Ownership**

**Prospect B – Current Model – Conceptual Ownership Expanded**

Prospect A – Institutional Ownership		Prospect B – Current Model – Conceptual Ownership Expanded	
PRO	CON	PRO	CON
Feasibility - YES		Feasibility - YES	
Provides institutions with ownership of assets; allowing them to potentially be leveraged for other projects.	Institutions would also own the deferred maintenance and other facility issues. In addition, transfer of ownership to the institutions may restart the State’s 15-year clock for deferred maintenance consideration.	AHEC owns the assets collectively on behalf of all three institutions.	Institutions do not own the assets that are being improved.
Institutions can prioritize their own deferred maintenance needs.	Facilities are no longer in the shared deferred maintenance pool and deferred maintenance funding provided by the institutions would not continue at the current level.	Facilities are in the shared deferred maintenance pool, securing an ongoing resource fund. Assets are currently associated with deferred maintenance funding.	Shared deferred maintenance pool will be based on need and may not address the individual priorities of the institutions.
May improve individual credit ratings.	Improved credit rating doesn’t necessarily increase potential borrowing or funding. The complexity of current debt may be intertwined with collateral commitments, etc.	The current funding model, which is based upon occupancy and use, can be retained.	No impact to individual credit rating. Assets cannot be utilized for collateral.
Creates institutional autonomy.	Reduces commitment to the tri-institutional core and related efficiencies to the collective core. Will alter the funding model and impact the other institutions.	Further strengthens the opportunity for institutional identity and branding, while maintaining commitment to the tri-institutional core. Allows additional efficiencies to be explored.	May reduce efficiencies to the collective daily operations and potentially alters the funding model, impacting other institutions
	Increases ownership risk.	Reduces ownership risk	
	If self-insured, insurability may require that building maintenance be brought up to par (if not under State Risk).	Precedent exists - Matches the current MOU, but expands the number of facilities included.	MOU will need to be revised.



**Prospect A – Institutional Ownership**

**Prospect B – Current Model – Conceptual Ownership Expanded**

Prospect A – Institutional Ownership		Prospect B – Current Model – Conceptual Ownership Expanded	
PRO	CON	PRO	CON
Institutions may be able to secure funds for state controlled maintenance on a broader scale, if recognized that all three own.	May jeopardize controlled maintenance for shared facilities.	The value of collaboration is strengthened, with four voices fighting for unified needs.	
Deferred maintenance funding would be the responsibility of the individual institutions and could therefore, be designated for their singular use facilities.	Deferred maintenance contributions will continue to be needed for shared facilities, however deferred maintenance funding provided by the institutions would not continue at the current level.	Allows for a long-term collective growth of funds for deferred maintenance from the three institutions.	Institutions continue to have to invest in facilities that they may not use.

June 19, 2017